

Below are the PHA annual reports and accounts for each financial year starting from 2009, along with financial statements, budgets and variance reports, and pay and grading structures.

Annual report and accounts

- [PHA Annual report and accounts for year ended 31 March 2024](#)
- [PHA Annual report and accounts for year ended 31 March 2023](#)
- [PHA Annual report and accounts for year ended 31 March 2022](#)
- [PHA Annual report and accounts for year ended 31 March 2021](#)
- [PHA Annual report and accounts for year ended 31 March 2020](#)
- [PHA Annual report and accounts for year ended 31 March 2019](#)
- [PHA Annual report and accounts for year ended 31 March 2018](#)
- [PHA Annual report and accounts for year ended 31 March 2017](#)
- [PHA Annual report and accounts for year ended 31 March 2016](#)
- [PHA Annual report and accounts for year ended 31 March 2015](#)
- [PHA Annual report and accounts for year ended 31 March 2014](#)
- [PHA Annual report and accounts for year ended 31 March 2013](#)
- [PHA Annual report and summary accounts for year ended 31 March 2012](#)
- [PHA Annual accounts for year ended 31 March 2012](#)
- [PHA Annual accounts for year ended 31 March 2011](#)
- [PHA Annual report 2010-2011](#)
- [Annual report 2009-2010](#)

Financial statements, budgets and variance reports

- [PHA Annual report and accounts for year ended 31 March 2024](#)
- [PHA Annual report and accounts for year ended 31 March 2023](#)
- [PHA Annual report and accounts for year ended 31 March 2022](#)
- [PHA Annual report and accounts for year ended 31 March 2021](#)
- [PHA Annual report and accounts for year ended 31 March 2020](#)
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- [PHA Annual report and accounts for year ended 31 March 2013](#)
- [PHA Annual report and summary accounts for year ended 31 March 2012](#)
- [PHA Annual accounts for year ended 31 March 2012](#)
- [PHA Annual accounts for year ended 31 March 2011](#)
- [PHA Annual report 2010-2011](#)
- [Annual report 2009-2010](#)

Pay and grading structures

- [HSC pay bands](#)

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